WELCOME
<table>
<thead>
<tr>
<th>Time (EEST)</th>
<th>Agenda point</th>
<th>Room</th>
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<tbody>
<tr>
<td>10:00 – 12:30</td>
<td>Opening in the Conference plenary session</td>
<td>Plenary session</td>
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<tr>
<td></td>
<td>• Ulla Engelmann, European Commission: Welcome</td>
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<tr>
<td></td>
<td>• Antonio Novo, European Clusters Alliance: Disruptions in European supply</td>
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<td></td>
<td>chains and possible solutions</td>
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<td></td>
<td>• Sustainable business performance: case studies</td>
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<tr>
<td>13:30 – 13:45</td>
<td>Introduction to the C2Lab activities</td>
<td>C2Lab room</td>
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<tr>
<td>13:45 – 14:45</td>
<td>Securing investments and exploring funding opportunities</td>
<td>C2Lab room</td>
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<td></td>
<td>• Ramojus Reimeris, JRC, European Commission</td>
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<td></td>
<td>• Oana Buzatu, Cluj Napoca City Hall, Partnership for Regional Innovation</td>
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<td>• Tomislav Pinter, DG REGIO, European Commission</td>
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<td>• Stephen Halligan, Danube Transnational Programme MA/JS</td>
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<td>• Iva Maric, DG REGIO, European Commission</td>
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<td>• Ramona Ivan, Romanian Bank Association</td>
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<tr>
<td>14:45 – 15:45</td>
<td>“Pitches”: Presentation and finding project partners</td>
<td>C2Lab room</td>
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<tr>
<td>16:00 – 17:30</td>
<td>Working groups with moderators</td>
<td>C2Lab room</td>
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<tr>
<td>19:00</td>
<td>Invitation to the #10YearsTransilvanianFurnitureCluster - Celebration event &amp; dinner</td>
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</tbody>
</table>
## Agenda 23 June

<table>
<thead>
<tr>
<th>Time (EEST)</th>
<th>Agenda point</th>
<th>Room</th>
</tr>
</thead>
</table>
| 10:00 – 12:30 | Working groups with moderators  
*The expert moderation team:*  
- Antonio Novo, European Clusters Alliance  
- Daniel Cosnita, Romanian Cluster Association CLUSTERO  
- Flaviu Iorgulescu, Romanian Cluster Association CLUSTERO  
- Athanasios Konstandopoulos, CHORUS cluster  
- Panos Saragiotis, CHORUS cluster  
- Daniel Acs, Union of Slovak Clusters | C2Lab room |
| 13:30 – 14:00 | Working groups with moderators | C2Lab room |
| 14:00 – 15:00 | Presentation of 3 example roadmaps and discussion with the participants | C2Lab room |
| 15:15 – 15:45 | Definition of next steps within working groups | C2Lab room |
| 15:45 – 16:00 | Recap and closing remarks | C2Lab room |
SECURING INVESTMENTS AND EXPLORING FUNDING OPPORTUNITIES
Securing investments and exploring funding opportunities

- **Ramojus Reimeris**, JRC, European Commission
  *Partnerships for Regional Innovation*

- **Oana Buzatu**, Cluj-Napoca City Hall
  *Partnership for Regional Innovation, Example Cluj*

- **Tomislav Pinter**, DG REGIO, European Commission
  *Interregional Innovation Investments (I3) Instrument*

- **Stephen Halligan**, Danube Transnational Programme MA/JS
  *Danube Region Programme 2021-2027*

- **Iva Maric**, DG REGIO, European Commission
  *Funding possibilities in Romanian regional programmes (2021-2027)*

- **Ramona Ivan**, Romanian Bank Association
  *Private Investments*
Partnerships for Regional Innovation: Initiative, Playbook, Pilot

Cluster Collaboration Lab, 22 June 2022

Ramojus Reimeris
Knowledge for Finance, Innovation and Growth (JRC.B.7)
The right moment

- Urgency to address **climate change** while leaving no one behind

- Secure **Europe’s position** in the economy of the future

- Confluence of maturing trends:
  - Deep global **transformations in socio-technical systems**;
  - Return of **industrial policy**: EU competitiveness through sustainability;
  - New scientific paradigm of innovation: **system-level innovation and transformative innovation policy** (Frame 3);
  - JRC experience with **Smart Specialisation (regions)** and **RRF (countries)**.
PRI initiative

A new strategic approach to innovation-driven **territorial transformation**, linking **EU priorities** with national plans and **place-based** opportunities and challenges

- **Partnerships with impact** for sustainability transitions that create economic, social & environmental value
- **Broad and inclusive, participatory governance framework** in support of forward-looking policy
- **New way of working across government departments and levels** focused on solving territorial challenges
**Timeline**

**Seville Forum, Apr 7, 2022**
High-level discussion on EU policy challenges and Partnerships for Regional Innovation

**PRI Pilot Launch, May 17, 2022**
Launch Event for the Pilot Action on Partnerships for Regional Innovation

**End of PRI Pilot, June, 2023**
Updated Playbook, policy framework, projects…

Will depend on the results of the pilot

Phillip McCann and Luc Soete
“Place-based innovation for sustainability”
7 July 2020

Various thinking and working streams

Regularly updated information here:
[https://s3platform.jrc.ec.europa.eu/pri](https://s3platform.jrc.ec.europa.eu/pri)
PRI Playbook

Purpose & Scope

- Document leading thinking and practice on innovation
- Initial guidance for JRC-CoR Pilot (not prescriptive)
- Facilitate exploration, experimentation, learning & co-creation
- Unconventional, structured around highly-visual 68 tools (on concepts, principles, practices, methodologies etc.)
- Pluralistic yet eclectic drawing from state-of-the-art
- Inputs and support from JRC units (B1, B2, B3, B4, B5, B6, B7, H1, I2) and Scientific Committee
- Future online version of Playbook
Playbook: Three building blocks

Three building blocks

- Based on JRC experience with S3, literature on innovation, practitioner expertise

Design specifications

- Unites multiple funds/policy domains for the twin-transition
- Suitable for various levels of governance (not just regions)
- Deploys various instruments (not just projects)
- Allows linking with European missions and partnerships (through partnership hubs)
Challenge-Oriented Partnerships: A possible prototype.

1. **Goal** defines the framing/partners

2. **Partners** include users, can change over time

3. **Partnership teams** of stakeholders: a deliberation and decision space, propose a tailored policy mix for government to consider

4. **Open agendas**: co-developed, include additional stakeholder actions for the goal (beyond commitments to publicly co-funded projects)

5. **Partnership hubs**: interfaces with (different parts of) government

- **74 territories**: 4 Member States, 63 regions (28 single applications, 35 networks), 7 cities, 6 networks of regions
- Carried out by the Joint Research Centre and the Committee of the Regions

[https://s3platform.jrc.ec.europa.eu/pri-map](https://s3platform.jrc.ec.europa.eu/pri-map)
Thank you

The ‘Playbook’ and the ‘Concepts and Rationale’ documents can be found here:
https://publications.jrc.ec.europa.eu/repository/handle/JRC129327
I3 Instrument - Policy background

- The 2017 EC Communication – Strengthening Innovation in Europe’s Regions;
- Learning phase – Pilots & Thematic Smart Specialisation Platforms;
- 2021 – 2027 Programming period – Market orientation of research and innovation activities;
- Interregional Innovation Investments (I3) Instrument - Responds to the need to create linkages between regions;
- INTERREG link (Art. 13 ERDF Regulation): « 13.7. When implementing this instrument, the Commission shall ensure coordination and synergy with other Union funding programmes and instruments and in particular with strand ‘Interreg C (...).».
EC support to Member States and regions – the role of the Thematic Smart Specialisation Platforms

- EC initiative, starting in 2015;

- 4 platforms connecting regional ecosystems:
  - Industrial Modernisation
  - Agri-food
  - Energy
  - Sustainable blue economy (starting in 2022)

- 37 partnerships – 208 regions – 19 Member States – 7 non-EU countries;

- Alignment of regional S3 → Creation of European value chains → Common investment project for the I3 Instrument

DG REGIO - Support to the management of the Smart specialization S3 Community of Practice
I3 Instrument in a nutshell

**WHAT**
Commercialisation and scaling up of innovation projects for the development of European value chains

**FOR WHOM**
Interregional Q-Helix ecosystems: researchers, businesses, civil society and public administrations involved in smart specialisation strategies established at national or regional levels

**HOW**
Implemented under direct management.

**HOW MUCH**
ERDF (Art. 13)
EUR 570 Million (current prices)

DG REGIO supported by European Innovation Council and SMEs Executive Agency (EISMEA)

Co-funded by the European Union
I3 – wider picture

**Learn phase**
Facilitated by Interreg or by appointed experts (for partnerships working on EC strategic priorities)

**Connect phase**
Facilitated by Interreg, EEN & European Cluster Collaboration Platform

**Demonstration Phase**
Facilitated by TAF experts (mature investment projects), supported by ERDF (I3, mainstream programmes) & Horizon Europe (IA) and Innovation ecosystems

**Commercialisation & scale-up phase**
Supported by I3 and Horizon Europe (EIC), InvestEU Fund (ESIF and financial instruments), InvestEU Advisory Hub (technical advise on investment projects) & InvestEU Portal (database matching projects with potential investors worldwide)
I3 Instrument – Key features

- **Type of Investment:** Interregional Innovation Investments in companies (TRL 6-9) to accelerate the market uptake/commercialisation in S3 priority areas;

- **Type of expenditure:** Productive investments / demonstration / piloting in companies;

- **Implementation:** Cascade funding, applicants signing the grant agreement redistribute the grant to final beneficiaries (SMEs), composing the investment portfolio;

- **Final beneficiaries:** Companies, in particular SMEs;

- **I3 Instrument position:**
  - Complementing Horizon Europe and other mainstream programmes;
  - With the focus on projects that are close to market deployment;
  - Tailored for the Cohesion specific context.
I3: Total budget per Strand 2021 - 2022

**THEMATICAL AREAS:**

- **Digital Transition**
- **Green Transition**
- **Smart Manufacturing**

**STRANDS:**

- **Strand 1**: Focus on developed regions
  - EUR 39.8 M in 2021 and 36.7 M in 2022. Average project size EUR 4–10 M;

- **Strand 2a**: Focus on less developed regions
  - EUR 36 M in 2021 and 32.9 M in 2022
  - Project size up to EUR 3 M;

- **Strand 2b**: Capacity building for less developed regions, EUR 28.5 M total budget (for the 7y period), publication of the first call in Q4 2022;

**Technical assistance & experimentation** EUR 11.4 M total budget (for the 7y period)

**TOTAL BUDGET**

**EUR 570 M**

(7 years)
New info day: Calls for Strands 1 and 2a

The European Innovation Council and SMEs Executive Agency (EISMEA) organises online information day on 23 June 2022, 14:30 - 17:30 CEST.

Registration link, and more details about infoday, on the EISMEA website.
Lessons learned

What has been noticed, and what needs to be worked on:

**Lower interest from less developed regions**
- Work on collaboration potential (in particular for SMEs)
- Access to information - role of Managing Authorities (MA)

**Endorsing the S3 priorities**
- Are the projects in line with the implementation of national / regional S3? Liaison of applicants and MA;

**Composition of consortia**
- More flexibility in composition of the consortia;
- Who should be the Lead region for proposal;
- Modalities of SMEs participation;

**Towards the new Work programme**
- Thematic areas, Size of grants, Capacity building;
- Complementarities with other EU initiatives.
1st cut-off: I3 – proposal topics – Strand 1& 2a

**Digital transition**

- Women led and women owned IT driven SMEs.
- Social economy building
- 5G: edge computing, distributed learning, digital twins, robotics, unmanned aerial vehicles, cyber-physical systems/IoT in e-health, smart cities/buildings, tourism, and safety

**European global value chain for smart & digital technology innovation investments in sports and active healthy lifestyle.**

**Digital transformation of healthcare organisations** by improving the delivery of valuable, user-friendly and cost-effective services to patients and citizens.'
1st cut-off: I3 – proposal topics – Strand 1 & 2a

**Green transition**

- Regenerative mussel production, nutrient removal, improved water quality and increased biodiversity
- Solar panel plant for ports for 100% renewable energy
- Ethyl lactate production, 100% biobased fuel
- Circular innovations in mining and for strategic raw materials
- Textile industry & Circular Economy & Recycling

- Transformation of post-mining facilities in climate neutral facilities
- Plant protection via the use of unmanned aerial vehicles
- Waste heat recovery from the SME industry
- Living Labs in the area of sustainable energy
- Green hydrogen value chain
- Electrothermal systems for refrigeration
1st cut-off: I3 – proposal topics – Strand 1& 2a

**Smart manufacturing**

- Optimisation of production through **Additive Manufacturing**
- Cost-effective reuse of post-use **composite materials** and components in new high-added value products
- Technology implementation by SMEs: robotics, 3D and 4D printing, AI, HPC for modelling for the decrease of waste, pollution
- Innovative digital solutions to concrete challenges of **the food processing** companies and thus contributing to the Farm to Fork strategy
Capacity building/Strand 2b – Call outline

- EUR 28.5 M (estimated) total budget (for the seven years);
- Publication of the first call in 04 2022;
- 2021 -2022 Work programme;
- Around EUR 8 million to finance around 16 projects;
- Maximum grant amount is expected to range up to EUR 500,000;
- Single-step application and evaluation process;
- Estimated duration of projects is 12 to 24 months.
Useful links

- Call documentation Strand 1, Call documentation Strand 2a
- EISMEA I3 Instrument web page
- DG REGIO I3 Instrument web page
- Investments into interregional innovation through I3 funding, Panorama April 2022
Thank you
Danube Region Programme 2021-2027

Cluster Collaboration Labs
Cluj-Napoca
Wednesday, 22 June 2022

Stephen Halligan
MA/JS, Danube Transnational Programme
Interreg: a history of cluster support
DRP Priorities

**PRIORITY 1:**
A smarter Danube Region

**PRIORITY 2:**
A greener, low-carbon Danube Region

**PRIORITY 3:**
A more social Danube Region

**PRIORITY 4:**
A better cooperation governance in the Danube Region
## 2021-2027 Funding

<table>
<thead>
<tr>
<th>Priority</th>
<th>EU funds (with TA)</th>
<th>EU funds (without TA)</th>
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<tbody>
<tr>
<td>P1</td>
<td>40 489 751,07</td>
<td>37 490 510,25</td>
</tr>
<tr>
<td>P2</td>
<td>74 586 383,55</td>
<td>69 061 466,25</td>
</tr>
<tr>
<td>P3</td>
<td>55 407 027,78</td>
<td>51 302 803,50</td>
</tr>
<tr>
<td>P4</td>
<td>42 620 790,60</td>
<td>39 463 695,00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>213,103,953.00</strong></td>
<td><strong>197,318,475.00</strong></td>
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* Possible additional funding for NDICI
Priority 1: A Smarter Danube Region

SO 1.1 - Enhancing innovation and technology transfer in the Danube region
Focus 1 - DRI related transnational policies and processes for closing innovation gaps and towards the uptake of innovation and advanced technologies

Focus 2 - Transnational RDI related activities for capacity building along thematic value chains

Focus 3 - Technology transfer and technology uptake towards and from SMEs and improved access to quadruple transnational research and innovation infrastructures with macro-regional significance

Focus 4 - Circular economy policies and processes in specific related domains

Focus 5 - Developing smart, sustainable and green transport technologies and networks, as well as e-mobility solutions

Focus 6 - Integration of smart cities and smart regions solutions in the planning, management and development of DR regions and cities
Priority 1: A Smarter Danube Region

SO 1.2 - Developing skills for smart specialisation, industrial transition and entrepreneurship
SO1.2 Focus

**Focus 1** - Skills development for and of joint advancement of smart specialisation strategies and policies including a special focus on less advanced regions.

**Focus 2** - Skills development and cross sectorial collaborations between smart industries and traditional type of industries for industrial transformation and transition towards industry 4.0, robotisation, mechatronics, digital technologies.

**Focus 3** - Skills development for delivering products and services with transnational impact.
2-step procedure
Launch of the first step: September 2022
Submission of 1st step: October/November 2022
Info webinars: May/June 2022
Documents available late June 2022 e.g. applicants guide
Consultations
Partner search platform
National Info Days starting soon
LP Seminar
Kick off
Launch of 2nd step- spring 2023
Final approval- autumn 2023
Project start- November 2023
Contact

stephen.halligan@interreg-danube.eu
https://www.interreg-danube.eu/about-dtp/new-funding-2021-2027

Priority 1 Project Officer: Katalin Kovács-Kasza
katalin.kovacs-kasza@interreg-danube.eu
Iva Maric

DG REGIO, European Commission
Funding possibilities in Romanian regional programmes (2021-2027)

DG Regional and Urban Policy, European Commission

Iva Marić, Unit E.2 Romania

Cluster Collaboration Lab, Cluj-Napoca, June 2022
EU Cohesion Policy contributes to strengthening economic, social and territorial cohesion in the European Union. It aims to correct imbalances between countries and regions. It delivers on the Union's political priorities, especially the green and digital transition.

New regional eligibility map
2021-2027

<table>
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<th>GDP per capita in PPS (EU27=100)</th>
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<tr>
<td>Romania  52  52  52  54  55  56  56  60  64  66  69  72</td>
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2021-2027 allocation
Cohesion policy +36% compared to 2014-2020

<table>
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<tr>
<th>Fund</th>
<th>Allocation (billion EUR, current prices)</th>
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<tbody>
<tr>
<td>Cohesion Fund</td>
<td>3.54</td>
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<tr>
<td>ERDF</td>
<td>17.07</td>
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<tr>
<td>ESF+</td>
<td>8.24</td>
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<tr>
<td>JTF</td>
<td>2.14</td>
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<tr>
<td>ETC</td>
<td>0.36</td>
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<tr>
<td><strong>Total - Cohesion Policy</strong></td>
<td><strong>31.35</strong></td>
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<tr>
<td>CEF</td>
<td>1.09</td>
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<tr>
<td>REACT-EU</td>
<td>1.54</td>
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<tr>
<td>RRF</td>
<td>29.20</td>
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<tr>
<td><strong>Total - others</strong></td>
<td><strong>31.83</strong></td>
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<td><strong>TOTAL</strong></td>
<td><strong>63.18</strong></td>
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What’s new since 2014-2020? The programming architecture.

### 2014-2020

<table>
<thead>
<tr>
<th>#</th>
<th>Programme title</th>
<th>Fund(s)</th>
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<tbody>
<tr>
<td>1</td>
<td>Regional Operational Programme (ROP)</td>
<td>ERDF</td>
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<tr>
<td>2</td>
<td>Large Infrastructure Operational Programme (LIOP)</td>
<td>ERDF, CF</td>
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<tr>
<td>3</td>
<td>Competitiveness Operational Programme (COP)</td>
<td>ERDF</td>
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<tr>
<td>4</td>
<td>Technical Assistance Operational Programme (TAOP)</td>
<td>ERDF</td>
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<tr>
<td>5</td>
<td>Human Capital Operational Programme (HCOP)</td>
<td>ESF</td>
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<td>6</td>
<td>Administrative Capacity Operational Programme (ACOP)</td>
<td>ESF</td>
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### 2021-2027

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<tr>
<th>#</th>
<th>Programme title</th>
<th>Fund(s)</th>
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<tbody>
<tr>
<td>1</td>
<td>North-East Regional Operational Programme (ROP NE)</td>
<td>ERDF</td>
</tr>
<tr>
<td>2</td>
<td>West Regional Operational Programme (ROP V)</td>
<td>ERDF</td>
</tr>
<tr>
<td>3</td>
<td>Centre Regional Operational Programme (ROP Centre)</td>
<td>ERDF</td>
</tr>
<tr>
<td>4</td>
<td>South East Operational Regional Programme (ROP SE)</td>
<td>ERDF</td>
</tr>
<tr>
<td>5</td>
<td>South Muntenia Operational Regional Programme (ROP SM)</td>
<td>ERDF</td>
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<tr>
<td>6</td>
<td>North West Operational Regional Programme (ROP NV)</td>
<td>ERDF</td>
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<tr>
<td>7</td>
<td>South West Oltenia Operational Regional Programme (ROP SV)</td>
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<td>8</td>
<td>Bucharest-Ilfov Operational Regional Programme (ROP BI)</td>
<td>ERDF</td>
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<tr>
<td>9</td>
<td>Transport Operational Programme</td>
<td>ERDF, CF</td>
</tr>
<tr>
<td>10</td>
<td>Sustainable Development Operational Programme</td>
<td>ERDF, CF</td>
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<tr>
<td>11</td>
<td>Smart Growth, Digitalisation and Financial Instruments Programme</td>
<td>ERDF</td>
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<td>12</td>
<td>Technical Assistance Programme</td>
<td>ERDF, ESF</td>
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<tr>
<td>13</td>
<td>Health Operational Programme</td>
<td>ERDF, ESF</td>
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<tr>
<td>14</td>
<td>Social Inclusion and Dignity Operational Programme</td>
<td>ERDF, ESF</td>
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<tr>
<td>15</td>
<td>Education and Employment Operational Programme</td>
<td>ESF</td>
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<tr>
<td>16</td>
<td>Just Transition Operational Programme</td>
<td>JTF</td>
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Cohesion policy 2021-2027 - Policy objectives

5 simplified and consolidated objectives

1. A smarter Europe (innovative & smart economic transformation, ICT connectivity)

2. A greener, low-carbon Europe (including energy transition, the circular economy, climate adaptation and risk management, urban mobility)

3. A more connected Europe (mobility and ICT connectivity)

4. A more social Europe (the European Pillar of Social Rights)

5. A Europe closer to citizens (sustainable development of urban, rural and coastal areas and local initiatives)
PO1: A smarter Europe by promoting innovative and smart economic transformation

- Enhancing research and innovation capacities and the uptake of advanced technologies
- Developing skills for smart specialisation, industrial transition and entrepreneurship
- Reaping the benefits of digitisation for citizens, companies and governments;
- Enhancing growth and competitiveness of SMEs

Enhancing digital connectivity
Policy objective 1 – Smarter Europe

• focus on investments in research and innovation, digitalisation, SME competitiveness, skills and digital connectivity towards achieving a more competitive and smarter Europe by promoting innovative and smart economic transformation.

• Member States and regions should develop their intervention logic based on their smart specialisation strategies and on other relevant strategies for economic transformation (i.e. Industry 4.0 or other relevant national/regional documents)
Policy objective 1 – Smarter Europe

• Develop and enhance research and innovation capacities,
• introduce product innovation or business process innovation,
• stimulate uptake of new advanced and sustainable technologies,
• develop new products and services in particular in relation to green transition and circular economy,
• increase number of new and use of existing digital products, services and applications,
• modernise public administrations through their digital transformation at local/regional levels;
• create jobs related to high value added economic activities,
• upgrade and develop new skills for smart specialisation and industrial transition,
Regional Operational Programmes (8)

<table>
<thead>
<tr>
<th>PO</th>
<th>PO1-PO5</th>
</tr>
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</table>
| Priorities | • Innovation, digitalization and dynamic businesses  
• Smart cities and a digitalized administration  
• Environmentally friendly cities  
• Sustainable urban mobility  
• Accessible region (national, regional and local mobility, improving access to TEN-T and cross-border mobility)  
• Educated and attractive region (infrastructure, online education and training; culture and sustainable tourism)  
• A region for citizens (culture, natural heritage, sustainable tourism and security in urban areas  
• Fostering integrated and inclusive social, economic and environmental development, as well as culture, natural heritage, sustainable tourism and security outside urban areas  
• Technical Assistance |
| Budget (ERDF) | Total budget: EUR 9 bn ERDF + EUR 2.3bn NC=EUR 11.3 bn |
## Smart Growth & Digitalisation

<table>
<thead>
<tr>
<th>PO</th>
<th>P01</th>
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</table>
| **Priorities** | • Support for attractive and competitive RDI ecosystem, including for technology transfer and internationalization  
• Skills development for smart specialisation, industrial transition and entrepreneurship  
• Digitalization in central public administration, education, culture and business environment  
• SMEs support through FI |
| **Budget (ERDF)** | EUR 2.201 M (EU contribution: EUR 1.650 M) |
Clustering is a key feature of the European economy

- There are 1501 region-relevant specialisation nodes across 201 EU-27 regions (Calculated using Location Quotients based on NACE 2-digit data on employment)
- These regional nodes of specialisation account for 24.4% of EU-27 employment

- There are 1036 EU-27 cluster organisations registered on the ECCP
- Their average membership composition is 70% SMEs, 10% large firms, 8% research organisations and 12% others e.g. NGOs
Cluster organisations are present across EU but are diverse

- Spain has the highest number of cluster organisations registered at ECCP, 12 countries – <10 clusters
- 60% of EU cluster organisations have less than 100 members, 7% have more than 400 members. France has many big clusters
- SMEs range from 40% of cluster organisation members in Finland to over 80% in Italy and Sweden
- large firms prevalent in Czech (20%) and least in Italian cluster organisations (5%)

Source: Based on ECCP profile data; sample of 468 cluster organisations with updated profiles on 29/11/2021;
Thank you for your attention

#CohesionPolicy
#EUinmyRegion
Ramona Ivan
Romanian Bank Association
GETTING TO KNOW YOU
WORKING GROUPS
Elements for Cluster Lab Workshop:
Moderator Questions to Participants

- Business and Technological Mission [past, present, future]
- Operational Structure [platforms, competence centers,...]
- Regional Actors and their Topology [proximity, interactions,...]
- Operational Goals [targets, proposals ...]
- Manufacturing/Production Infrastructures [regional, transregional ]
- “Soft” Infrastructures [networks, value chains,...]
- Economic and Financial Aspects [gaps, needs, opportunities...]
Elements for Cluster Lab Workshop:
Mapping Each Participant on the Resource NEXUS

- Coal/Lignite
- Natural Gas
- Oil
- Industrial Minerals
- Wastes/Pollutants
- Plants and Animals
- Energy Carriers
- Food, Raw Materials
- Solar Energy
- Organic & Agricultural Residues
- Water
- Hardware & Reactors
- Networks/Pipelines
- Sustainable Technologies
- Environment
- Mankind
- Processes/Treatment
- Transport/Distribution
- Uses
- Impacts
- Control and Software
- Supply Chains & Logistics
- “Smart Communities”
- Economic & Social Development

C² Lab
European Cluster Collaboration Platform
Elements for Cluster Lab Workshop:
Roles, Resources, Relations between Actors and Project Creation Methodology
Interactive discussion on
• Business and Technological Mission
• Operational Structure
• Regional Actors and their Topology
• Operational Goals
• Manufacturing/Production
• Infrastructures
• “Soft” Infrastructures
• Economic and Financial Aspects

Mapping the members of the working group according to Nexus approach
• Resources
• Processes
• Supply chains and networks
• Technologies and uses
• Economic and social impacts

Roles, resources and relations between partners and project creation
• Points of convergence
• Synergies
• Hierarchy of skills, processes, and platforms as common assets
• Structure of project
CELEBRATION EVENT & DINNER
#10YEARSTFC
19:00
WELCOME
## Agenda 23 June

<table>
<thead>
<tr>
<th>Time (EEST)</th>
<th>Agenda point</th>
<th>Room</th>
</tr>
</thead>
<tbody>
<tr>
<td>10:00 – 12:30</td>
<td>Working groups with moderators&lt;br&gt;The expert moderation team:&lt;br&gt;• Antonio Novo, European Clusters Alliance&lt;br&gt;• Daniel Cosnita, Romanian Cluster Association CLUSTERO&lt;br&gt;• Flaviu Iorgulescu, Romanian Cluster Association CLUSTERO&lt;br&gt;• Athanasios Konstandopoulos, CHORUS cluster&lt;br&gt;• Panos Saragiotis, CHORUS cluster&lt;br&gt;• Daniel Acs, Union of Slovak Clusters</td>
<td>C2Lab room</td>
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<tr>
<td>13:30 – 14:00</td>
<td>Working groups with moderators</td>
<td>C2Lab room</td>
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<tr>
<td>14:00 – 15:00</td>
<td>Presentation of 3 example roadmaps and discussion with the participants</td>
<td>C2Lab room</td>
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<tr>
<td>15:15 – 15:45</td>
<td>Definition of next steps within working groups</td>
<td>C2Lab room</td>
</tr>
<tr>
<td>15:45 – 16:00</td>
<td>Recap and closing remarks</td>
<td>C2Lab room</td>
</tr>
</tbody>
</table>
Interactive discussion on
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Mapping the members of the working group according to Nexus approach
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NETWORKING LUNCH
WORKING GROUPS
Interactive discussion on
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LET'S HEAR YOUR ROADMAPS!
NEXT STEPS
THANK YOU